펟 Perceptyx

The Ultimate Leadership Checklist for 2023

Managers are critical to creating an environment where every employee can thrive. Use this checklist, inspired by our research & consulting teams, to guide your own leadership priorities.



- > Design your employee engagement/census survey or other listening events to measure the impact of leadership behaviors on your EX today.
- > Engage in a dialogue with employees to ensure they feel heard and to give managers insight into opportunities for improvement.
- > Use this data to inform your action planning and help managers develop inclusive leadership behaviors.

□ Help team members connect with one another.

> Incorporate team-building activities and other events into your regular meeting cadence to foster team cohesion, and help employees understand their place in the organization.

□ Communicate, communicate, communicate.

Encourage leaders to communicate regularly and openly. Authentic, sometimes vulnerable conversations are critical for establishing trust as well as a sense of psychological safety. (Communication becomes even more critical <u>if your organization finds itself making cuts</u>, or implementing other strategic changes.)

Practice self-care and address the value of emotional labor.

Encourage each manager to plan for self-care and to take time away for rest and rejuvenation when necessary.

□ Understand how the needs and motivations of your employees have changed.

- > Use listening events to interrogate the current priorities and requirements your employees have of their experience and their leaders, as well as new boundaries they may have put in place.
- > Connect employees to growth opportunities that align with their goals, including promotions, new assignments, or cross-training, and be ready to help them grow outside your organization if needed.

Craft and communicate a strong Employee Value Proposition (EVP).

- > Monitor the competitive talent landscape to understand how your pay and rewards compare.
- > Make it a priority to communicate the unique "why" behind your organization, and outline how each employee and job role contributes to that mission.

□ Foster a healthy workplace climate.

- > To mitigate stress and promote employee well-being, set clear goals for your team aligned to desired business outcomes.
- > Be attentive to your most energized, committed employees. When work can wait, encourage them to unplug and recharge.

Put yourself in your team member's shoes.

- > Spend time listening and gathering your team's feedback to understand what changes could be made to improve collaboration, communication, and overall effectiveness.
- Consistently reflect employee performance back to your team whether through recognition or constructive feedback on performance or quality of work.

□ Amplify diversity, equity, and inclusion efforts by focusing on "belonging."

- Recognize the importance of belonging and its status as a unique concept that deserves to be tracked over time. (Belonging is an outcome affected by both inclusion and equity activities: when you are successful with inclusion and equity, a high sense of belonging will follow.)
- > Work with your provider to design listening events that help you identify the specific practices that will promote belonging.

Empower your managers with personalized coaching that drives real behavior change.

Consider a solution like <u>Perceptyx's Cultivate Intelligent Coaching</u>, which observes your managers' digital behavior and provides meaningful insights about areas for improvement, such as responsiveness and recognition.



Learn more about our approach to Manager Effectiveness:

