# 펟 Perceptyx

# The Ultimate Leadership Checklist for 2023

Managers are critical to creating an environment where every employee can thrive. Use this checklist, inspired by our research & consulting teams, to guide your own leadership priorities.



- > Design your employee engagement/census survey or other listening events to measure the impact of leadership behaviors on your EX today.
- > Engage in a dialogue with employees to ensure they feel heard and to give managers insight into opportunities for improvement.
- > Use this data to inform your action planning and help managers develop inclusive leadership behaviors.

#### □ Help team members connect with one another.

> Incorporate team-building activities and other events into your regular meeting cadence to foster team cohesion, and help employees understand their place in the organization.

## □ Communicate, communicate, communicate.

Encourage leaders to communicate regularly and openly. Authentic, sometimes vulnerable conversations are critical for establishing trust as well as a sense of psychological safety. (Communication becomes even more critical <u>if your organization finds itself making cuts</u>, or implementing other strategic changes.)

## Practice self-care and address the value of emotional labor.

Encourage each manager to plan for self-care and to take time away for rest and rejuvenation when necessary.

#### □ Understand how the needs and motivations of your employees have changed.

- > Use listening events to interrogate the current priorities and requirements your employees have of their experience and their leaders, as well as new boundaries they may have put in place.
- > Connect employees to growth opportunities that align with their goals, including promotions, new assignments, or cross-training, and be ready to help them grow outside your organization if needed.

#### Craft and communicate a strong Employee Value Proposition (EVP).

- > Monitor the competitive talent landscape to understand how your pay and rewards compare.
- > Make it a priority to communicate the unique "why" behind your organization, and outline how each employee and job role contributes to that mission.

#### □ Foster a healthy workplace climate.

- > To mitigate stress and promote employee well-being, set clear goals for your team aligned to desired business outcomes.
- > Be attentive to your most energized, committed employees. When work can wait, encourage them to unplug and recharge.

#### Put yourself in your team member's shoes.

- > Spend time listening and gathering your team's feedback to understand what changes could be made to improve collaboration, communication, and overall effectiveness.
- Consistently reflect employee performance back to your team whether through recognition or constructive feedback on performance or quality of work.

#### □ Amplify diversity, equity, and inclusion efforts by focusing on "belonging."

- Recognize the importance of belonging and its status as a unique concept that deserves to be tracked over time. (Belonging is an outcome affected by both inclusion and equity activities: when you are successful with inclusion and equity, a high sense of belonging will follow.)
- > Work with your provider to design listening events that help you identify the specific practices that will promote belonging.

#### **Empower your managers with personalized coaching that drives real behavior change.**

Consider a solution like <u>Perceptyx's Cultivate Intelligent Coaching</u>, which observes your managers' digital behavior and provides meaningful insights about areas for improvement, such as responsiveness and recognition.



Learn more about our approach to Manager Effectiveness:

